Old Objective	Replaced by Ambition	Community Plan 2023 Action Detail	Update/Changes	Community Plan Revised 2025 Action Detail
Objective 1: Improve health and wellbeing	Ambition 3: Improve health and wellbeing, with an emphasis on communities with lower levels of life expectancy.	Review the impact of the Council's cost of living action plan and consider future support.	Complete/BAU	
Objective 1: Improve health and wellbeing	Ambition 3: Improve health and wellbeing, with an emphasis on communities with lower levels of life expectancy.	Maximise take up of housing benefit, Council Tax support and other household grants to support residents financially.	Complete/BAU	
Objective 1: Improve health and wellbeing	Ambition 3: Improve health and wellbeing, with an emphasis on communities with lower levels of life expectancy.	Support the delivery of community-based prevention services through the construction of a new car park at Newark Hospital.	Complete/BAU	
Objective 1: Improve health and wellbeing	Ambition 3: Improve health and wellbeing, with an emphasis on communities with lower levels of life expectancy.	Deliver our 'Warm Homes on Prescription' service in partnership with Mansfield District Council.	Complete/BAU	

Objective 1: Improve health and wellbeing	Ambition 3: Improve health and wellbeing, with an emphasis on communities with lower levels of life expectancy.	Deliver our 'Playpark Investment Plan' to improve play park areas across the district, exploring natural play opportunities.	Merged into 'Explore options to further develop parks in the district enabling free play and exercise, making sure the offer is as inclusive and as varied as possible. Including continuing to support Newark Town Council in the delivery of improvement plans at Sherwood Avenue Park.'	
Objective 1: Improve health and wellbeing	Ambition 3: Improve health and wellbeing, with an emphasis on communities with lower levels of life expectancy.	Develop options for improving Southwell Leisure Centre, including the provision of a new centre.	Complete/BAU	
Objective 1: Improve health and wellbeing	Ambition 3: Improve health and wellbeing, with an emphasis on communities with lower levels of life expectancy.	Explore options for 'green' entrances and exits to and from estates and villages.	Merged into ambition 6 'Deliver the Council's Tree Strategy, enabling the exploration of options for 'green' entrances and exits to and from estates and villages whilst supporting the improvement of air quality'	
Objective 1: Improve health and wellbeing	Ambition 3: Improve health and wellbeing, with an emphasis on communities with lower levels of life expectancy.	Explore options for improving air quality in specific locations.	Merged into ambition 6 'Deliver the Council's Tree Strategy, enabling the exploration of options for 'green' entrances and exits to and from estates and villages whilst supporting the improvement of air quality'	

Objective 1: Improve health and wellbeing	Ambition 3: Improve health and wellbeing, with an emphasis on communities with lower levels of life expectancy.	Work with partners to reduce health inequalities in targeted areas and seek to increase local access to services and green spaces for all.	Merged into ambition 3 'Complement the implementation of our 'Health and Wellbeing Strategy' with activities to reduce health inequalities in targeted areas.'
Objective 1: Improve health and wellbeing	Ambition 3: Improve health and wellbeing, with an emphasis on communities with lower levels of life expectancy.	Support NHS partners via sign posting and jobs fairs to recruit and retain staff from the local community in order to improve access to health and social care.	Complete/BAU
Objective 1: Improve health and wellbeing	Ambition 3: Improve health and wellbeing, with an emphasis on communities with lower levels of life expectancy.	Develop plans and seek funding opportunities for the Council and its partners to improve cycling and walking infrastructure.	Merged into 'Develop plans to raise the profile of cycling within the district and seek funding opportunities for the Council and its partners to improve cycling and walking infrastructure.'
Objective 1: Improve health and wellbeing	Ambition 3: Improve health and wellbeing, with an emphasis on communities with lower levels of life expectancy.	Develop an agreed approach to increase the number of groups and individuals actively engaged in volunteering, making sure the offer is as inclusive and as varied as possible.	Complete/BAU

Objective 1: Improve health and wellbeing	Ambition 3: Improve health and wellbeing, with an emphasis on communities with lower levels of life expectancy.	Develop and seek funding to implement a 'Playing Pitch Strategy' and 'Facilities Improvement Plan'.	Language change	Implement the 'Playing Pitch Strategy' and 'Sport and Recreational Facilities Strategy', including the provision of 5 new 5G sports pitches
Objective 1: Improve health and wellbeing	Ambition 3: Improve health and wellbeing, with an emphasis on communities with lower levels of life expectancy.	Implement our 'Health and Wellbeing Strategy', having regard to the Office of National Statistics indices of wellbeing.	Language change	Complement the implementation of our 'Health and Wellbeing Strategy' with activities to reduce health inequalities in targeted areas.
Objective 1: Improve health and wellbeing	Ambition 3: Improve health and wellbeing, with an emphasis on communities with lower levels of life expectancy.	Work with partners to develop a Local Transport Plan for the district, including options for improving public transport with a focus on increasing the geographical coverage and frequency of these services and opportunities for low emission vehicles.	Language change and moved to Ambition 1 'Work with partners to identify options and sources of funding to improve public transport.'	

Objective 1: Improve health and wellbeing	Ambition 3: Improve health and wellbeing, with an emphasis on communities with lower levels of life expectancy.	Explore options to further develop parks in the district enabling free play and exercise, making sure the offer is as inclusive and as varied as possible.	Language change	Explore options to further develop and uplift play parks in the district enabling free play and exercise, making sure the offer is as inclusive and as varied as possible. Including continuing to support Newark Town Council in the delivery of improvement plans at Sherwood Avenue Park, aimed at achieving green flag status.
Objective 1: Improve health and wellbeing	Ambition 3: Improve health and wellbeing, with an emphasis on communities with lower levels of life expectancy.	Provide ongoing support to raise the profile of cycling within the district, including the promotion of high-profile events, supporting increased participation in cycling, and encouraging active travel and recreation.	Language change	Develop plans to raise the profile of cycling within the district and seek funding opportunities for the Council and its partners to improve cycling, wheeling and walking infrastructure.
Objective 1: Improve health and wellbeing	Ambition 3: Improve health and wellbeing, with an emphasis on communities with lower levels of life expectancy.	To design and implement a changing places style facility within the Dukeries Leisure Centre to increase accessibility for all residents.	Complete/BAU	

Objective 1: Improve health and wellbeing	Ambition 3: Improve health and wellbeing, with an emphasis on communities with lower levels of life expectancy.		New	Investigate external investment opportunities across the district with the aim of improving health and wellbeing facilities.
Objective 1: Improve health and wellbeing	Ambition 3: Improve health and wellbeing, with an emphasis on communities with lower levels of life expectancy.		Split out into two separate actions in Ambition 1 'Continue to progress the regeneration scheme in Ollerton Town Centre' and Ambition 3 'Continue to progress the Clipstone regeneration scheme. '	Continue to progress the Clipstone regeneration scheme
	Ambition 3: Improve health and wellbeing, with an emphasis on communities with lower levels of life expectancy.		New	Develop action plans to implement the Open Space Strategy and Playing Pitch Strategy audits, focusing on localities with significant shortfalls.
Objective 2: Increase the supply, choice, and standard of housing	Ambition 2: Increase the supply of housing, in particular decent homes that residents can afford to buy and rent, as well as improving housing standards	Deliver the Housing Strategy, 2023-2028.	No change	

Objective 2: Increase the supply, choice, and standard of housing	Ambition 2: Increase the supply of housing, in particular decent homes that residents can afford to buy and rent, as well as improving housing standards	Review the 'Housing Allocations Scheme', including a full refresh of the housing register.	Complete/BAU	
Objective 2: Increase the supply, choice, and standard of housing	Ambition 2: Increase the supply of housing, in particular decent homes that residents can afford to buy and rent, as well as improving housing standards	Continue to respond to additional and emerging demands for the resettlement of refugees.	Complete/BAU	
Objective 2: Increase the supply, choice, and standard of housing	Ambition 2: Increase the supply of housing, in particular decent homes that residents can afford to buy and rent, as well as improving housing standards	Deliver a 'Housing Stock Condition Survey' for Council housing and private rented sector properties.	Replaced	Undertake stock condition surveys for Council Housing and private rented stock; use the findings to develop investment and improvement plans

Objective 2: Increase the supply, choice, and standard of housing	Ambition 2: Increase the supply of housing, in particular decent homes that residents can afford to buy and rent, as well as improving housing standards	Implement a new Homelessness and Rough Sleeper Strategy, 2024- 2027.	Complete/BAU
Objective 2: Increase the supply, choice, and standard of housing	Ambition 2: Increase the supply of housing, in particular decent homes that residents can afford to buy and rent, as well as improving housing standards	Explore ways to reduce the number of empty private homes across the district.	Complete/BAU
Objective 2: Increase the supply, choice, and standard of housing	Ambition 2: Increase the supply of housing, in particular decent homes that residents can afford to buy and rent, as well as improving housing standards	Explore ways to improve energy efficiency in the private rented sector.	Picked up in 'Undertake stock condition surveys for Council Housing and private rented stock; use the findings to develop investment and improvement plans'

Objective 2: Increase the supply, choice, and standard of housing	Ambition 2: Increase the supply of housing, in particular decent homes that residents can afford to buy and rent, as well as improving housing standards	Complete the current Council house building programme and explore plans for a future programme.	Language change	Deliver phase 6 of the Council house building programme.
Objective 2: Increase the supply, choice, and standard of housing	Ambition 2: Increase the supply of housing, in particular decent homes that residents can afford to buy and rent, as well as improving housing standards	Develop new homes for open market sale or rent through Arkwood Developments Ltd, balancing housing quality, mix of housing, environmental sustainability and financial return.	Language change	Develop new homes for open market sale or rent through Arkwood Developments Ltd.
Objective 2: Increase the supply, choice, and standard of housing	Ambition 2: Increase the supply of housing, in particular decent homes that residents can afford to buy and rent, as well as improving housing standards	Undertake an options appraisal for 'Housing with Care' in conjunction with partners.	No change	

Objective 2 Increase the supply, choice, and standard of housing	the supply of housing, in particular decent homes that residents	Develop an 'Affordable Housing and Development Contributions Supplementary Planning Document'.	Complete/BAU
Objective 2 Increase the supply, choice, and standard of housing	the supply of housing, in particular decent homes that residents	Progress the amended 'Allocations and Development Management DPD' through the examination process to adoption.	Complete/BAU
Objective 2 Increase the supply, choice, and standard of housing	the supply of housing, in particular decent homes that residents	Develop and deliver a strategy to meet the housing needs of the Gypsy, Roma and Traveller community.	Complete/BAU

Objective 2: Increase the supply, choice, and standard of housing	Ambition 2: Increase the supply of housing, in particular decent homes that residents can afford to buy and rent, as well as improving housing standards	Complete development of Alexander Lodge, a new temporary accommodation facility, incorporating pathways to independence for care leavers.	Complete/BAU
Objective 2: Increase the supply, choice, and standard of housing	Ambition 2: Increase the supply of housing, in particular decent homes that residents can afford to buy and rent, as well as improving housing standards	Embed and evaluate our new 'Repairs Online' service.	Picked up in 'Implement and embed our new Housing Management System, as part of a wider programme of improvements to Housing Repairs and Empty Homes Services.'
Objective 2: Increase the supply, choice, and standard of housing	Ambition 2: Increase the supply of housing, in particular decent homes that residents can afford to buy and rent, as well as improving housing standards	Review planning guidance and policies to encourage and require where possible enhanced sustainability standards in new developments.	Picked up in Ambition 6 'Develop a new Local Plan for Newark & Sherwood, promoting action to tackle climate change though sustainable design policies, protecting existing open space and securing new open space as part of development and securing biodiversity improvements though appropriate policies and projects.'

Objective 2 Increase the supply, choice, and standard of housing	the supply of housing, in particular decent homes that residents	Design and implement a 'New Housing Management System' for Council owned homes, to provide a modern system and better user experience for both tenants and staff.	Replaced	Implement and embed our new Housing Management System, as part of a wider programme of improvements to Housing Repairs and Empty Homes Services.
Objective 2 Increase the supply, choice, and standard of housing	the supply of housing, in particular decent homes that residents	Deliver the estate regeneration scheme at Yorke Drive.	Language change	Deliver phase 1 of the estate regeneration scheme at Yorke Drive.
Objective 2 Increase the supply, choice, and standard of housing	the supply of housing, in particular decent homes that residents	Explore further ways to seek out imaginative and effective ways to engage with and involve tenants.	Complete/BAU	

Objective 2: Increase the supply, choice, and standard of housing	Ambition 2: Increase the supply of housing, in particular decent homes that residents can afford to buy and rent, as well as improving housing standards	Maximise sustainable development opportunities to deliver public art and performance spaces within the residential built environment.	Picked up in Ambition 6 'Develop a new Local Plan for Newark & Sherwood, promoting action to tackle climate change though sustainable design policies, protecting existing open space and securing new open space as part of development and securing biodiversity improvements though appropriate policies and projects.'	
Objective 8: To be a top performing, modern and accessible Council	Ambition 2: Increase the supply of housing, in particular decent homes that residents can afford to buy and rent, as well as improving housing standards		Moved from Ambition 7 'Plan and implement arrangements to respond to new regulatory inspections and requirements.' & language change	Ensure ongoing compliance with regulatory standards, including the preparation for the inspection by the regulator of social housing
Objective 2: Increase the supply, choice, and standard of housing	Ambition 2: Increase the supply of housing, in particular decent homes that residents can afford to buy and rent, as well as improving housing standards		New	Explore applying the principles of the Boughton Community Hub to more areas, to coordinate services with partners in the community, building on existing support networks.

Objective 3: Raise peoples' skill levels and create employment opportunities for them to fulfil their potential	Ambition 1: Breakdown barriers to opportunity to enable residents and businesses to prosper and fulfil their potential	Review and adopt a new Sustainable Economic Development and Visitor Economy Strategy 2023- 2028.	Language change	Develop and deliver a new Sustainable Economic Development and Visitor Economy Strategy 2025-2030.
Objective 3: Raise peoples' skill levels and create employment opportunities for them to fulfil their potential	Ambition 1: Breakdown barriers to opportunity to enable residents and businesses to prosper and fulfil their potential	Work alongside educators and employers to identify, support and expand local opportunities in green and land management sectors.	Language change	Maximise local economic opportunities in green and land management sectors
Objective 3: Raise peoples' skill levels and create employment opportunities for them to fulfil their potential	Ambition 1: Breakdown barriers to opportunity to enable residents and businesses to prosper and fulfil their potential	Support the further development of the Air and Space Institute (Newark)© including linked sectors, future skills, and supply chain.	Complete/BAU	

**Objective 3: Ambition 1:** Continue to develop and Complete/BAU Raise peoples' Breakdown barriers to <del>deliver the 'Future First</del> skill levels and opportunity to enable Career Expo' annually. create residents and employment businesses to prosper **opportunities** and fulfil their potential for them to fulfil their potential **Merged into Ambition 1**: Maximise Objective 3: **Ambition 1:** Maximise local Raise peoples' employment opportunities local economic opportunities in **Breakdown barriers to** skill levels and opportunity to enable during, and arising from, green and land management major infrastructure and create residents and sectors employment businesses to prosper housing schemes, including the Southern Link Road, opportunities | and fulfil their for them to A46 and Ollerton potential Roundabout. fulfil their potential Objective 3: Redevelop the Clipstone Language change Redevelop the Clipstone Holdings site. **Ambition 1:** Holdings site with high Raise peoples' **Breakdown barriers to** quality, environmentally skill levels and opportunity to enable create residents and sustainable industrial units. businesses to prosper employment **opportunities** and fulfil their for them to potential

fulfil their potential

Objective 3: Raise peoples' skill levels and create employment opportunities for them to fulfil their potential	Ambition 1: Breakdown barriers to opportunity to enable residents and businesses to prosper and fulfil their potential	Progress the development of 14 Market Place to provide commercial space to the ground floor and residential dwellings above.	Language change and moved to Ambition 5 'Develop 14 Market Place Newark, as part of the wider transformation of the Town'
Objective 3: Raise peoples' skill levels and create employment opportunities for them to fulfil their potential	Ambition 1: Breakdown barriers to opportunity to enable residents and businesses to prosper and fulfil their potential	Progress the relocation of Newark Lorry Park and redevelopment of Newark Gateway.	Complete/BAU
Objective 3: Raise peoples' skill levels and create employment opportunities for them to fulfil their potential	Ambition 1: Breakdown barriers to opportunity to enable residents and businesses to prosper and fulfil their potential	Undertake a feasibility study for the refurbishment of the Sutton-on-Trent industrial site with a view to creating employment opportunities.	Complete/BAU

Objective 3: Raise peoples' skill levels and create employment opportunities for them to fulfil their potential	Ambition 1: Breakdown barriers to opportunity to enable residents and businesses to prosper and fulfil their potential	Deliver the 'Shared and Rural Prosperity Fund Programmes' up to March 2025.	Complete/BAU
Objective 3: Raise peoples' skill levels and create employment opportunities for them to fulfil their potential	Ambition 1: Breakdown barriers to opportunity to enable residents and businesses to prosper and fulfil their potential	Reinvigorate Invest Newark and Sherwood.	Complete/BAU
Objective 3: Raise peoples' skill levels and create employment opportunities for them to	Ambition 1: Breakdown barriers to opportunity to enable residents and businesses to prosper and fulfil their potential	Review annually the 'Infrastructure Funding Statement' to pro-actively support identified priorities through a combination of developer delivery, direct delivery, securing funding,	Complete/BAU

and using influence to

<del>plans.</del>

shape third party delivery

fulfil their

<del>potential</del>

Objective 3: Raise peoples' skill levels and create employment opportunities for them to fulfil their potential	Ambition 1: Breakdown barriers to opportunity to enable residents and businesses to prosper and fulfil their potential	Expand the number of apprenticeship and work experience opportunities across the Council and district, including major projects, working with partner organisations to deliver this.	Language Change	Increase the number and coordination of apprenticeship and work experience opportunities across the public sector.
Objective 3: Raise peoples' skill levels and create employment opportunities for them to fulfil their potential	Ambition 1: Breakdown barriers to opportunity to enable residents and businesses to prosper and fulfil their potential	Promote the market for arts, culture and creative industries, including opportunities for high quality training and access to a variety of creative outlets.	Complete/BAU	
Objective 3: Raise peoples' skill levels and create employment opportunities for them to fulfil their potential	Ambition 1: Breakdown barriers to opportunity to enable residents and businesses to prosper and fulfil their potential	Recognise and promote access to art and creative subjects, enabling all residents to realise their potential and explore how to increase employment opportunities within this sector.	Complete/BAU	

Objective 3: Raise peoples' skill levels and create employment opportunities for them to fulfil their potential	Ambition 1: Breakdown barriers to opportunity to enable residents and businesses to prosper and fulfil their potential	Review with partners the wide variations in educational attainment across the district and develop targeted proposals to address this.	Complete/BAU	
Objective 1: Improve Health and Wellbeing	Ambition 1: Breakdown barriers to opportunity to enable residents and businesses to prosper and fulfil their potential	Consider how to ensure major projects are developed with community involvement where appropriate and seek to maximise the delivery of wider benefits, including health, climate, biodiversity and heritage and culture.	Language Change	Support local communities to develop the necessary skills in order to benefit from the pipeline of major infrastructure developments.
Objective 1: Improve health and wellbeing	Ambition 1: Breakdown barriers to opportunity to enable residents and businesses to prosper and fulfil their potential		Language change, moved from Ambition 3 'Work with partners to develop a Local Transport Plan for the district, including options for improving public transport with a focus on increasing the geographical coverage and frequency of these services and opportunities for low emission vehicles.'	Work with partners to identify options and sources of funding to improve public transport.

Objective 7: Celebrate and invigorate community spirit, pride of place and a sense of belonging	Ambition 1: Breakdown barriers to opportunity to enable residents and businesses to prosper and fulfil their potential	Conclude feasibility work in readiness for future funding opportunities for Ollerton Town Centre and Mansfield Road, Clipstone.	Split out into two separate actions in Ambition 1 'Continue to progress the regeneration scheme in Ollerton Town Centre' and Ambition 3 'Continue to progress the Clipstone regeneration scheme.'	Continue to progress the regeneration scheme in Ollerton Town Centre
Objective 4: Reduce crime and anti- social behaviour	Ambition 4: Increase the number and coordination of apprenticeship and work experience opportunities across the public sector.	Develop a Community Safety Strategy and action plan addressing the priorities for 2024/25.	Complete/BAU	
Objective 4: Reduce crime and anti- social behaviour	Ambition 4: Increase the number and coordination of apprenticeship and work experience opportunities across the public sector.	Increase the level of resource in order to tackle anti-social behaviour in target locations.	Complete/BAU	
Objective 4: Reduce crime and anti- social behaviour	Ambition 4: Increase the number and coordination of apprenticeship and work experience opportunities across the public sector.	Undertake a comprehensive review of public realm CCTV with a view to making recommendations for its future coverage,	Replaced	Deliver the new enhanced in-house CCTV control room

geographical locations and partnership arrangements.

Objective 4: Reduce crime and anti- social behaviour	Ambition 4: Increase the number and coordination of apprenticeship and work experience opportunities across the public sector.	Maximise the use and effectiveness of CCTV to deter crime and bring offenders to justice.	Replaced with 'Deliver the new enhanced in-house CCTV control room'	
Objective 4: Reduce crime and anti- social behaviour	Ambition 4: Increase the number and coordination of apprenticeship and work experience opportunities across the public sector.	Intervene to reduce the number of empty premises across high streets to deter potential anti-social behaviour and encourage footfall.	Removed, picked up in 'Reduce opportunities for crime and antisocial behaviour, by reviewing infrastructure and encouraging behavioural change across the district with the aim of improving feelings of safety.'	
Objective 4: Reduce crime and anti- social behaviour	Ambition 4: Increase the number and coordination of apprenticeship and work experience opportunities across the public sector.	Improve lighting and review infrastructure to reduce opportunities for crime and anti-social behaviour and improve feelings of safety.	Replaced	Reduce opportunities for crime and anti- social behaviour, by reviewing infrastructure and encouraging behavioural change across the district with the aim of improving feelings of safety.

Objective 4: Reduce crime and anti- social behaviour	Ambition 4: Increase the number and coordination of apprenticeship and work experience opportunities across the public sector.	Integrate reduction mechanisms for crime and anti-social behaviour into town centre schemes, such as Newark Towns Fund, Newark Cultural Heart Programme, Heritage Action Zones and Shop Local campaigns.	Complete/BAU	
Objective 4: Reduce crime and anti- social behaviour	Ambition 4: Increase the number and coordination of apprenticeship and work experience opportunities across the public sector.	Actively promote the reporting of anti-social behaviour to increase intelligence and enable better targeting of interventions, including Pub Watch and Shop Watch.	Complete/BAU	
Objective 4: Reduce crime and anti- social behaviour	Ambition 4: Increase the number and coordination of apprenticeship and work experience opportunities across the public sector.	Continue to undertake regular 'Nights of Action', targeting crime and antisocial behaviour 'hot spots'.	Replaced	Design and implement an annual targeted programme of nights of action and focus weeks
Objective 4: Reduce crime and anti- social behaviour	Ambition 4: Increase the number and coordination of apprenticeship and work experience opportunities across the public sector.	Continue to work with partners and businesses to identify and intervene with known groups who perpetrate anti-social behaviour.	Language change	Continue to work with partners to support businesses, providing education and intervening where necessary in order to prevent anti-social behaviour

Objective 4: Reduce crime and anti- social behaviour	Ambition 4: Increase the number and coordination of apprenticeship and work experience opportunities across the public sector.	Continue to work with partners to encourage interventions at an early stage through education in schools and assisting families in need of support, including young people who have fallen out of education.	Complete/BAU
Objective 4: Reduce crime and anti- social behaviour	Ambition 4: Increase the number and coordination of apprenticeship and work experience opportunities across the public sector.	Assist in the delivery of 'Rural Crime and ASB Prevention' with additional target hardening at Sherwood Forest Corner.	No change
Objective 4: Reduce crime and anti- social behaviour	Ambition 4: Increase the number and coordination of apprenticeship and work experience opportunities across the public sector.	Coordinate enforcement activity across Public Protection, Housing and Estate Management and Environmental Services to ensure joined up collaborative approaches.	Complete/BAU
Objective 4: Reduce crime and anti- social behaviour	Ambition 4: Increase the number and coordination of apprenticeship and work experience opportunities across the public sector.	Reduce the number of environmental crimes committed by increasing visibility and enforcement in targeted areas.	Complete/BAU

Objective 4: Reduce crime and anti- social behaviour	Ambition 4: Increase the number and coordination of apprenticeship and work experience opportunities across the public sector.	Complete a programme of target hardening to protect vulnerable sites from unauthorised encampments.	Complete/BAU
Objective 4: Reduce crime and anti- social behaviour	Ambition 4: Increase the number and coordination of apprenticeship and work experience opportunities across the public sector.	Continue to deliver 'Safer Streets' projects and identify future funding streams.	Complete/BAU
Objective 4: Reduce crime and anti- social behaviour	Ambition 4: Increase the number and coordination of apprenticeship and work experience opportunities across the public sector.	Continue with the concession for the enviro-crime enforcement scheme.	Complete/BAU
Objective 4: Reduce crime and anti- social behaviour	Ambition 4: Increase the number and coordination of apprenticeship and work experience opportunities across the public sector.	Work in partnership with other housing providers to enable early intervention in matters of anti-social behaviour, which may include enforcement action for those in private rented accommodation.	Complete/BAU

Objective 4: Reduce crime and anti- social behaviour	Ambition 4: Increase the number and coordination of apprenticeship and work experience opportunities across the public sector.	Work with partners to develop early intervention and youth diversionary activities to prevent crime and anti-social behaviour and engage with young people to understand what those activities might be.	Complete/BAU
Objective 4: Reduce crime and anti- social behaviour	Ambition 4: Increase the number and coordination of apprenticeship and work experience opportunities across the public sector.	Consider options of expanding the 'Community Alcohol Partnership' (CAP) service into the district.	Complete/BAU
Objective 4: Reduce crime and anti social behaviour	Ambition 4: Increase the number and coordination of apprenticeship and work experience opportunities across the public sector.	When new projects are underway, actively seek out ways to involve residents in aspects of their design and development, thereby increasing a local sense of ownership and mitigating against the risk of vandalism and damage.	Complete/BAU

Objective 4: Reduce crime and anti- social behaviour	Ambition 4: Increase the number and coordination of apprenticeship and work experience opportunities across the public sector.	Examine how the provision of art and creative activities could be used as a means of diverting some young people away from antisocial behaviour and giving direction, hope and aspiration for the future.	Complete/BAU	
	Ambition 4: Increase the number and coordination of apprenticeship and work experience opportunities across the public sector.		New	Work with statutory authorities to improve flood mitigation and resilience across the district
Objective 5: Protect and enhance the district's natural environment and green spaces	Ambition 6: Reduce the impact of climate change and protect and enhance green spaces	Support Newark Town Council in the delivery of improvement plans at Sherwood Avenue Park.	Picked up in ambition 3: Explore options to further develop parks in the district enabling free play and exercise, making sure the offer is as inclusive and as varied as possible. Including continuing to support Newark Town Council in the delivery of improvement plans at Sherwood Avenue Park.	

Objective 5: Protect and enhance the district's natural environment and green spaces	Ambition 6: Reduce the impact of climate change and protect and enhance green spaces	Understand the biodiversity baseline within the district, allowing the development and implementation of a Biodiversity Strategy, 2024 – 2028.	Complete/BAU	
Objective 5: Protect and enhance the district's natural environment and green spaces	Ambition 6: Reduce the impact of climate change and protect and enhance green spaces	With WRAP (Waste and Resources Action Programme) and Nottinghamshire County Council, develop an options appraisal for the collection of weekly food waste collections and mixed recycling.	Language change	Implement weekly food waste collections with WRAP (Waste and Resources Action Programme) and Nottinghamshire County Council.
Objective 5: Protect and enhance the district's natural environment and green spaces	Ambition 6: Reduce the impact of climate change and protect and enhance green spaces	Roll out new kerbside glass recycling service.	Language change	Explore opportunities for commercial glass collection, with an ambition to run the service as close to breakeven as possible.

Objective 5: Protect and enhance the district's natural environment and green spaces	Ambition 6: Reduce the impact of climate change and protect and enhance green spaces	Improve recycling levels by promoting positive behavioural changes, through community events, targeted communication and enforcement.	No change	
Objective 5: Protect and enhance the district's natural environment and green spaces	Ambition 6: Reduce the impact of climate change and protect and enhance green spaces	Improve the appearance of the environment and recycling rates in targeted communities by delivering at least 10 school or community projects per annum, aligned with the future 'Days of Action' programme.	Language change	Provide opportunities for residents' involvement in parks and green spaces.
Objective 5: Protect and enhance the district's natural environment and green spaces	Ambition 6: Reduce the impact of climate change and protect and enhance green spaces	Undertake environmental protection activities to reduce levels of littering and fly tipping across the district, whilst also focusing on improving the quality of natural habitats.	Picked up in 'Improve recycling rates in targeted communities by delivering at least 10 school or community projects per annum'	

Objective 5: Protect and enhance the district's natural environment and green spaces	Ambition 6: Reduce the impact of climate change and protect and enhance green spaces	Utilise new real time reporting analysis of street cleansing/grounds maintenance to improve our response times.	Complete/BAU
Objective 5: Protect and enhance the district's natural environment and green spaces	Ambition 6: Reduce the impact of climate change and protect and enhance green spaces	Carry out a district wide audit of litter and dog bins.	Complete/BAU
Objective 5: Protect and enhance the district's natural environment and green spaces	Ambition 6: Reduce the impact of climate change and protect and enhance green spaces	Conduct a programme of focus weeks (targeted following district wide monitoring) of joint working between Street Scene, Housing and the Environmental Protection Officer.	Picked up in Ambition 4 'Design and implement an annual targeted programme of nights of action and focus weeks.'

Objective 5: Protect and enhance the district's natural environment and green spaces	Ambition 6: Reduce the impact of climate change and protect and enhance green spaces	Deliver the Council's Tree Strategy.	Language change	Deliver the Council's Tree Strategy, enabling the exploration of options to develop new community woodland and wildlife spaces and support the improvement of air quality.
Objective 5: Protect and enhance the district's natural environment and green spaces	Ambition 6: Reduce the impact of climate change and protect and enhance green spaces	Play an active role in biodiversity net gain for the district, including the potential to own our own biodiversity offset sites, as well as looking at how our own developments can contribute.	No change	
Objective 6: Reduce the impact of climate change	Ambition 6: Reduce the impact of climate change and protect and enhance green spaces	Further develop and deliver a Council wide decarbonisation plan for our built assets as set out within the Decarbonisation Plan, including the decarbonisation of heating systems within our corporate and leisure buildings.	Language change	Further develop and deliver a Council-wide decarbonisation plan for our built assets/deliver a programme of prioritised decarbonisation actions, in response to the Carbon Trust report 2025, following engagement with stakeholders.

Objective 6: Reduce the impact of climate change	Ambition 6: Reduce the impact of climate change and protect and enhance green spaces	Continue to deliver the Brunel Drive Masterplan, including the trial of electric and hybrid vehicle options. Facilitate the expansion of mass vehicle charging required at Brunel Drive Depot.	Language change	Deliver the Brunel Drive Masterplan.
Objective 6: Reduce the impact of climate change	Ambition 6: Reduce the impact of climate change and protect and enhance green spaces	Undertake an annual assessment of the carbon footprint of Newark and Sherwood District Council to measure performance against the Council's target of net zero.	Complete/BAU	
Objective 6: Reduce the impact of climate change	Ambition 6: Reduce the impact of climate change and protect and enhance green spaces	Implement the 'Local Area Energy Plan'.	No change	
Objective 6: Reduce the impact of climate change	Ambition 6: Reduce the impact of climate change and protect and enhance green spaces	Work with key strategic partners to support completion and evaluation of the 'Home Upgrade Grant' scheme.	Complete/BAU	

Objective 6: Reduce the impact of climate change	Ambition 2: Increase the supply of housing, in particular decent homes that residents can afford to buy and rent, as well as improving housing standards	Complete a project for our Council homes to renew over 100 oil heating systems with air source heat pumps and solar panels to improve affordability for tenants and reduce carbon emissions.	Moved from Ambition 6 & language change.	Renew Council homes' heating systems to improve affordability for tenants and reduce carbon emissions in line with government funding opportunities.
Objective 6: Reduce the impact of climate change	Ambition 6: Reduce the impact of climate change and protect and enhance green spaces	Roll out programme of solar panels across Council buildings and explore other options to deliver our commitment to decarbonise Council owned assets.	Complete/BAU	
Objective 6: Reduce the impact of climate change	Ambition 6: Reduce the impact of climate change and protect and enhance green spaces	Engage with the Carbon Trust to explore the feasibility and implications of accelerating the decarbonisation target, our pledge to become Net Zero by 2035 and expanding it to include social housing.	Complete/BAU	
Objective 6: Reduce the impact of climate change	Ambition 6: Reduce the impact of climate change and protect and enhance green spaces	Investigate securing greater renewable energy solutions within new developments across the district, including small scale community schemes where appropriate.	Complete/BAU	

Objective 6: Reduce the impact of climate change	Ambition 6: Reduce the impact of climate change and protect and enhance green spaces	Restructure current collection rounds and develop improved driver behaviour strategies, including the monitoring of vehicle repairs, to reduce fuel consumption and CO2 emissions.	Complete/BAU	
Objective 6: Reduce the impact of climate change	Ambition 6: Reduce the impact of climate change and protect and enhance green spaces	Take the lead to develop a more joined-up approach to the management of the public realm, focusing on key areas in town centres and local estates.	No change	
Objective 6: Reduce the impact of climate change	Ambition 6: Reduce the impact of climate change and protect and enhance green spaces	Work with partners to consider how best to maximise the potential benefit of the River Trent, including as a source of energy generation and as a tourism asset.	Complete/BAU	
Objective 6: Reduce the impact of climate change	Ambition 6: Reduce the impact of climate change and protect and enhance green spaces	Declare a 'Motion for the Ocean' to champion good stewardship by the relevant authorities of the River Trent and its tributaries. To encourage addressing pollution and litter at source, contributing significantly to the preservation and restoration of the ocean.	Language change	Work in conjunction with the statutory authorities to promote good river and waterway health.

Objective 6: Reduce the impact of climate change	Ambition 6: Reduce the impact of climate change and protect and enhance green spaces	Explore options for the creation of community works of art which communicate an environmental message, including a love of the natural world. Ensuring all residents have a voice including young people.	Complete/BAU	
Objective 6: Reduce the impact of climate change	Ambition 6: Reduce the impact of climate change and protect and enhance green spaces	Consider how to celebrate community contributions made through youth volunteering.	Complete/BAU	
New	Ambition 6: Reduce the impact of climate change and protect and enhance green spaces		New	Explore coordinating and enhancing open space, including biodiversity and sports provision in the south of Newark. Including by developing plans and costed proposals for the Middlebeck Green Basin.

<b>Increase the</b>
mercase the
<del>supply,</del>
<del>choice, and</del>
standard of
housing

Ambition 6: Reduce the impact of climate change and protect and enhance green spaces

Moved from Ambition 2 'Review planning guidance and policies to encourage and require where possible enhanced sustainability standards in new developments.' & Language change

Develop a new Local Plan for Newark & Sherwood, promoting action to tackle climate change though sustainable design policies, protecting existing open space and securing new open space as part of development and securing biodiversity improvements though appropriate policies and projects.

Objective 7:
<b>Celebrate and</b>
invigorate
community
spirit, pride of
place and a
<del>sense of</del>
<del>belonging</del>

Ambition 5: Promote, maximise and celebrate the diversity of Newark and Sherwood's heritiage, culture and community spirit

Develop a flexible, creative approach to cultural visiting, with family orientated activities. To include family tours, dropin arts activities and storytelling that utilise the three heritage sites with a vision of integrating our offer to broaden our reach and appeal to a wide range of audiences.

Complete/BAU

Objective 7:
Celebrate and invigorate community spirit, pride of place and a sense of belonging

Ambition 5: Promote, maximise and celebrate the diversity of Newark and Sherwood's heritiage, culture and community spirit Review current grant aid support to voluntary and community groups to ensure Council funding has maximum impact.

Complete/BAU

Objective 7: Celebrate and invigorate community spirit, pride of place and a sense of belonging	Ambition 5: Promote, maximise and celebrate the diversity of Newark and Sherwood's heritiage, culture and community spirit	Deliver seasonal destination marketing campaigns to promote visitor attractions, working in partnership with accommodation and food providers, and events promoters. Create brand ambassadors for the district both within the Council and the wider district.	Complete/BAU	
Objective 7: Celebrate and invigorate community spirit, pride of place and a sense of belonging	Ambition 5: Promote, maximise and celebrate the diversity of Newark and Sherwood's heritiage, culture and community spirit	Deliver the Newark Castle Gatehouse scheme.	No change	
Objective 7: Celebrate and invigorate community spirit, pride of place and a sense of belonging	Ambition 5: Promote, maximise and celebrate the diversity of Newark and Sherwood's heritiage, culture and community spirit	Deliver the National Portfolio Organisation (NPO) activity plan.	Language change	Deliver the National Portfolio Organisation (NPO) activity plan. Championing and promoting the arts, culture and heritage through the enjoyment of music and arts from different cultures.

Objective 7: Celebrate and invigorate community spirit, pride of place and a sense of belonging	Ambition 5: Promote, maximise and celebrate the diversity of Newark and Sherwood's heritiage, culture and community spirit	Support the delivery of community initiatives through ongoing grant schemes.	Complete/BAU
Objective 7: Celebrate and invigorate community spirit, pride of place and a sense of belonging	Ambition 5: Promote, maximise and celebrate the diversity of Newark and Sherwood's heritiage, culture and community spirit	Develop and implement an Evening Economy Strategy for towns in the district.	Picked up in Ambition 1: Develop and deliver a new Sustainable Economic Development and Visitor Economy Strategy 2025-2030.
Objective 7: Celebrate and invigorate community spirit, pride of place and a sense of belonging	Ambition 5: Promote, maximise and celebrate the diversity of Newark and Sherwood's heritiage, culture and community spirit	Develop and implement a package of improvements to enhance Sherwood Forest as a visitor destination.	Picked up in 'Develop opportunities to maximise the visitor offer linked to Sherwood Forest.'

Objective 7: Celebrate and invigorate community spirit, pride of place and a sense of belonging	Ambition 5: Promote, maximise and celebrate the diversity of Newark and Sherwood's heritiage, culture and community spirit	Lead the delivery of the Newark Cultural Heart programme.	Language change	Lead the delivery of the Newark Cultural Heart Events programme
Objective 7: Celebrate and invigorate community spirit, pride of place and a sense of belonging	Ambition 5: Promote, maximise and celebrate the diversity of Newark and Sherwood's heritiage, culture and community spirit	Respond to community requests to support any community-led days of action across the district, in conjunction with partners.	Complete/BAU	
Objective 7: Celebrate and invigorate community spirit, pride of place and a sense of belonging	Ambition 5: Promote, maximise and celebrate the diversity of Newark and Sherwood's heritiage, culture and community spirit	Implement a 'Shopfront Grant Scheme' as part of the Heritage Action Zone Programme.	Complete/BAU	

Objective 7: Celebrate and invigorate community spirit, pride of place and a sense of belonging	Ambition 5: Promote, maximise and celebrate the diversity of Newark and Sherwood's heritiage, culture and community spirit	Conclude feasibility work in readiness for future funding opportunities for Ollerton Town Centre and Mansfield Road, Clipstone.	Split out into two separate actions in Ambition 1 'Continue to progress the regeneration scheme in Ollerton Town Centre' and Ambition 3 'Continue to progress the Clipstone regeneration scheme.'	
Objective 7: Celebrate and invigorate community spirit, pride of place and a sense of belonging	Ambition 5: Promote, maximise and celebrate the diversity of Newark and Sherwood's heritiage, culture and community spirit	Complete the development of 32 Stodman Street and explore further opportunities to revitalise town centres through residential development, including the 'Newark Town Centre Masterplan and Design Code'.	Language change	Complete the development of 32 Stodman Street and explore further opportunities to revitalise town centres through residential development
Objective 7: Celebrate and invigorate community spirit, pride of place and a sense of belonging	Ambition 5: Promote, maximise and celebrate the diversity of Newark and Sherwood's heritiage, culture and community spirit	Actively promote the Councils role in supporting the Veteran community, both as an employer and within the community.	Complete/BAU	

Objective 7: Celebrate and invigorate community spirit, pride of place and a sense of belonging	Ambition 5: Promote, maximise and celebrate the diversity of Newark and Sherwood's heritiage, culture and community spirit	Explore options for implementing a youth Council and youth awards, as a way of recognising the contribution of young people throughout the district as positive role models, in a range of settings that include the arts, providing positive mentoring and inspiring success stories.	Language change	Explore options for implementing a youth Council and youth awards
Objective 7: Celebrate and invigorate community spirit, pride of place and a sense of belonging	Ambition 5: Promote, maximise and celebrate the diversity of Newark and Sherwood's heritiage, culture and community spirit	Champion and promote the arts, culture and heritage through the enjoyment of music and arts from different cultures, increasing a sense of belonging, shared experience and community pride.	Picked up in 'Deliver the National Portfolio Organisation (NPO) activity plan. Championing and promoting the arts, culture and heritage through the enjoyment of music and arts from different cultures.'	
Objective 7: Celebrate and invigorate community spirit, pride of place and a sense of belonging	Ambition 5: Promote, maximise and celebrate the diversity of Newark and Sherwood's heritiage, culture and community spirit	Explore opportunities for having themed music and art events that focus on individual communities that celebrate diversity in the district and mutual respect, through a celebration of the arts.	Complete/BAU	

Objective 7: Celebrate and invigorate community spirit, pride of place and a sense of belonging	Ambition 5: Promote, maximise and celebrate the diversity of Newark and Sherwood's heritiage, culture and community spirit	Examine further ways to take art and artefacts out into areas of the community that are not geographically close to our museum and heritage buildings.	Complete/BAU
Objective 7: Celebrate and invigorate community spirit, pride of place and a sense of belonging	Ambition 5: Promote, maximise and celebrate the diversity of Newark and Sherwood's heritiage, culture and community spirit	Work with partners to look at opportunities for music and the arts.	No change
Objective 7: Celebrate and invigorate community spirit, pride of place and a sense of belonging	Ambition 5: Promote, maximise and celebrate the diversity of Newark and Sherwood's heritiage, culture and community spirit	Develop opportunities to maximise the visitor offer linked to Sherwood Forest.	No change

Objective 7: Celebrate and invigorate community spirit, pride of place and a sense of belonging	Ambition 5: Promote, maximise and celebrate the diversity of Newark and Sherwood's heritiage, culture and community spirit	Expand activities and events across the district to enable as many people as possible to benefit from the variety we offer, tying in ways to increase ease of access through joint promotion and offers, transport, food and facilities.	Picked up in Ambition 1 'Develop and deliver a new Sustainable Economic Development and Visitor Economy Strategy 2025-2030.'	
Objective 7: Celebrate and invigorate community spirit, pride of place and a sense of belonging	Ambition 5: Promote, maximise and celebrate the diversity of Newark and Sherwood's heritiage, culture and community spirit	Strive to ensure the composition of delivery boards for all major projects include as diverse a group as possible, leading to more inclusive decision making.	Complete/BAU	
Objective 8: To be a top performing, modern and accessible Council	Ambition 5: Promote, maximise and celebrate the diversity of Newark and Sherwood's heritiage, culture and community spirit	Develop a Parish Council conference.	Moved from Ambition 7 & slight language change	Deliver a Parish Council conference.

Objective 3: Raise peoples' skill levels and create employment opportunities for them to fulfil their potential	Ambition 5: Promote, maximise and celebrate the diversity of Newark and Sherwood's heritiage, culture and community spirit	Moved from Ambition 1 'Progress the development of 14 Market Place to provide commercial space to the ground floor and residential dwellings above.'	Develop 14 Market Place Newark, as part of the wider transformation of the Town
New	Ambition 5: Promote, maximise and celebrate the diversity of Newark and Sherwood's heritiage, culture and community spirit	New	Install the Kiddey Sculptures.
New	Ambition 5: Promote, maximise and celebrate the diversity of Newark and Sherwood's heritiage, culture and community spirit	New	Deliver physical transformation of Newark Market and Market Square.

Objective 8: To be a top performing, modern and accessible Council	Ambition 7: Be a top performing, modern and accessible Council, that get its everyday services right for the residents and businesses that it serves	Commission a 'Corporate Peer Challenge' and develop an action plan arising from its findings.	Language change	Develop and implement an action plan arising from the 'Corporate Peer Challenge.
Objective 8: To be a top performing, modern and accessible Council	Ambition 7: Be a top performing, modern and accessible Council, that get its everyday services right for the residents and businesses that it serves	Develop a Parish Council conference.	Moved to Ambition 5	
Objective 8: To be a top performing, modern and accessible Council	Ambition 7: Be a top performing, modern and accessible Council, that get its everyday services right for the residents and businesses that it serves	Maximise the benefits to Newark and Sherwood arising from the East Midlands Mayoral Combined Authority.	Complete/BAU	

Objective 8: To be a top performing, modern and accessible Council	Ambition 7: Be a top performing, modern and accessible Council, that get its everyday services right for the residents and businesses that it serves	Explore opportunities with Nottinghamshire County Council and other Nottinghamshire District and Borough Councils for closer integration of services.	Complete/BAU	
Objective 8: To be a top performing, modern and accessible Council	Ambition 7: Be a top performing, modern and accessible Council, that get its everyday services right for the residents and businesses that it serves	Through the Commercialisation Strategy and action plan, continue to seek out and generate new sources of income, whilst retaining our public service ethos.	No change	
Objective 8: To be a top performing, modern and accessible Council	Ambition 7: Be a top performing, modern and accessible Council, that get its everyday services right for the residents and businesses that it serves	Finalise and implement the Communications Strategy.	Language change	Finalise and implement the Communications and Marketing Strategies.

Objective 8: To be a top performing, modern and accessible Council	Ambition 7: Be a top performing, modern and accessible Council, that get its everyday services right for the residents and businesses that it serves	Ensure the new Customer Experience Strategy is fully embedded in the operations and culture of the Council.	Complete/BAU
Objective 8: To be a top performing, modern and accessible Council	Ambition 7: Be a top performing, modern and accessible Council, that get its everyday services right for the residents and businesses that it serves	Reinvigorate the Residents' Panel to ensure the panel is representative of the demographic profile to help drive service improvement across the Council.	Complete/BAU
Objective 8: To be a top performing, modern and accessible Council	Ambition 7: Be a top performing, modern and accessible Council, that get its everyday services right for the residents and businesses that it serves	Expand the range and quality of services available online, whilst ensuring we are accessible to all with continued telephony and face to face options for all residents.	Complete/BAU

Objective 8: To be a top performing, modern and accessible Council	Ambition 7: Be a top performing, modern and accessible Council, that get its everyday services right for the residents and businesses that it serves	Expand-customer satisfaction measures, both internally and externally, through regular surveys and other means.	Language change	Expand and embed a broader range of customer satisfaction measures to drive performance improvement
Objective 8: To be a top performing, modern and accessible Council	Ambition 7: Be a top performing, modern and accessible Council, that get its everyday services right for the residents and businesses that it serves	Expand and refresh the wellbeing and engagement programme, including reinvigorating Councillor and officer wellbeing champions.	Complete/BAU	
Objective 8: To be a top performing, modern and accessible Council	Ambition 7: Be a top performing, modern and accessible Council, that get its everyday services right for the residents and businesses that it serves	Undertake a Staff Survey every 18 months and respond to the survey findings.	Complete/BAU	

Objective 8: To be a top performing, modern and accessible Council	Ambition 7: Be a top performing, modern and accessible Council, that get its everyday services right for the residents and businesses that it serves	Develop a package of measures to recruit and retain staff, including a review of the pay grading structure and the Council's job evaluation scheme.	No change
Objective 8: To be a top performing, modern and accessible Council	Ambition 7: Be a top performing, modern and accessible Council, that get its everyday services right for the residents and businesses that it serves	Plan and implement arrangements to respond to new regulatory inspections and requirements.	Language change and moved to Ambition 2 'Ensure ongoing compliance with regulatory standards, including the preparation for the inspection by the regulator of social housing'
Objective 8: To be a top performing, modern and accessible Council	Ambition 7: Be a top performing, modern and accessible Council, that get its everyday services right for the residents and businesses that it serves	Review the impact of the Community Hub, with findings being used to support improved access to services in targeted communities.	Complete/BAU

New

Ambition 7: Be a top performing, modern and accessible Council, that get its everyday services right for the residents and businesses that it serves New

Seek to secure the very best option for Newark and Sherwood arising from the reorganisation of local government.